

Secondary Briefing: Health Infrastructure

Due to MO:	13 February 2025	Reference	HNZ00078388
To:	Hon Simeon Brown, Minister of Health		
From:	Jeremy Holman, Chief Infrastructure and Investment Officer Darren Douglass, Acting Chief Information Technology Officer		
Copy to:	n/a		
Security level:	In Confidence	Priority	Routine
Consulted	Ministry of Health		

Action sought	Action required by
Agree to meet with Digital Services and the Infrastructure and Investment Group to discuss health infrastructure in more detail	21 February 2024

Contact for further discussion (if required)			
Name	Position	Phone	1st contact
Jeremy Holman	Chief Infrastructure and Investment Officer, Infrastructure and Investment Group	s 9(2)(a)	X
Darren Douglass	Acting Chief Information Technology Officer, Digital Services		X

Attachments	
Appendix 1:	Secondary briefing to the incoming Minister: Health Infrastructure (slide pack)

Purpose

1. This Briefing provides you with an overview of health infrastructure and requests feedback on what further deep dives you seek across the infrastructure portfolio.

Recommendations

Health New Zealand | Te Whatu Ora recommends that you:

a) Agree to meet with the Infrastructure and Investment Group for more detail on:		
i.	Maintenance of the health infrastructure estate	Yes/No
ii.	Capital planning and funding sources	Yes/No
iii.	National Asset Management Strategy	Yes/No
iv.	Our major projects	Yes/No
v.	Public Private Partnerships and alternative financing arrangements	Yes/No
vi.	Other areas of interest	Yes/No
b) Agree to meet with Digital Services for more detail on		
i.	Digital Investment Plan (in development)	Yes/No
ii.	Cyber Security	Yes/No
iii.	Other areas of interest	Yes/No

s 9(2)(a)

Hon Simeon Brown, Minister of Health

Date:

s 9(2)(a)

Jeremy Hoiman

Chief Infrastructure and Investment Officer

Health New Zealand | Te Whatu Ora

Date: 13 February 2025

Darren Douglass

Acting Chief Information Technology
Officer

Health New Zealand | Te Whatu Ora

Date: 13 February 2025

“Health infrastructure” incorporates both physical and digital

2. Health infrastructure is broad. It incorporates both the physical estate and digital technologies and refers to infrastructure used not only in the delivery of care but also in enabling environments.
 - a. **Physical health infrastructure** refers to the estate of facilities, including land and buildings. It is a key enabler of health services, facilitating the delivery of safe and effective care. Health NZ holds one of the largest and most complex vertical infrastructure portfolios in New Zealand, with over 1,200 buildings on 86 campuses. The current estimated replacement value of the portfolio is ~\$38 billion.
 - b. **Digital health infrastructure** refers to the suite of digital products, tools, applications, services, and foundations that support the delivery of care and the corporate systems behind our workforce. The current digital portfolio is fragmented and fragile. System limitations and regular outages impact the patient experience, clinical productivity, and the quality of care.
3. Clinical services require facilities with specialised design and fit-out and suitable clinical and digital equipment to deliver timely access to quality care. Health infrastructure is complex to build, and getting it right is crucial to enabling our clinical workforce to deliver care safely and effectively, and for people to receive the right care of a high-quality.
4. Sustained underinvestment in health infrastructure has created an ageing infrastructure portfolio – both physical and digital. With an average age of 46 years, over one-third of health buildings are now beyond their design life. Without improvements, there will be continued degradation of services through asset failure and insufficient capacity. This would substantially impact on Health NZ’s ability to meet the Health Targets by 2030.
5. Health NZ’s approach to infrastructure in recent time has been on addressing and attempting to manage current risks without lifting the capacity or functionality to support crucial health services. The current in-flight portfolio for physical infrastructure only provides a 4 percent expansion of capacity. The digital portfolio is similarly challenged.
6. Health infrastructure is largely funded via the Health Capital Envelope, Health NZ internal reserves and depreciation, a separate appropriation for the New Dunedin Hospital, and operating funding for leases and alternative financing arrangements.
7. **Appendix 1** provides further details on health infrastructure including:
 - a. historical context
 - b. roles and responsibilities of the core agencies including, Health NZ, the Ministry of Health, The Treasury, and the Infrastructure Commission
 - c. information on major infrastructure projects
 - d. changing ways of planning, designing, and building infrastructure.

We can provide further information in follow-up deep dives

8. The information provided in **Appendix 1** intends to give you a summary of the health infrastructure across physical and digital. We recommend further deep dives into topics

of interest that may be a priority for you as Minister, or of which you would like to explore in greater detail.

9. Further briefings that could be of interest include:
 - a. Maintenance of the health infrastructure estate
 - b. Capital Planning and funding sources
 - c. National Asset Management Strategy
 - d. Major projects
 - e. Public Private Partnerships and alternative financing arrangements
 - f. Digital Investment Plan
 - g. Cyber Security
 - h. Any other areas of interest.

Consultation

10. The Ministry of Health was consulted on this paper and assisted in the development of **Appendix 1**.

Next steps

11. We seek your direction on preferences for any follow-up deep dives on either the physical or digital infrastructure portfolio. Health NZ is also able to provide on-site briefings for key projects as required.

Health Capital Project Update									Reporting Period: Period ending 30 November 2024			
DEFINE	ID	REGION	LOCATION/ CAMPUS	BUSINESS CASE NAME	DESCRIPTION	BUSINESS CASE STAGE	FORECAST BUSINESS CASE COMPLETION	TOTAL FUNDING ALLOCATED	s 9(2)(b)(ii), s 9(2)(f)(iv)	PREVIOUS MONTH OVERALL RAG STATUS	CURRENT MONTH OVERALL RAG STATUS	REASON FOR CURRENT MONTH OVERALL RED RAG STATUS
	10239	Te Manawa Taki	Hauora a Toi Bay of Plenty	Tauranga Hospital Redevelopment	Redevelopment of Tauranga Hospital.	Programme Business Case	Dec-25	TBD		Green	Green	N/A
	30004	Te Manawa Taki	Hauora a Toi Bay of Plenty	Te Toki Maurere AMHU Redevelopment - Whakatane	New build of a 10 bed mental health and addiction service facility.	Single Stage Business Case	TBC	\$15.0 m		Red	Red	s 9(2)(b)(ii), s 9(2)(f)(iv), s 9(2)(j)
	102118	Central	Te Matau a Māui Hawke's Bay	Linear Accelerator & Bunker Installation, Hawke's Bay Hospital	Installation of linear accelerator machine and construction of bunker to expand regional cancer services.	Single Stage Business Case	Nov-24	\$0.0 m		Red	Green	N/A
								\$15.0 m				

ID	REGION	LOCATION/ CAMPUS	PROJECT NAME	PROJECT DESCRIPTION	FORECAST DESIGN COMPLETION	FORECAST CONSTRUCTION COMPLETION	SPEND TO DATE	TOTAL FUNDING APPROVED	s 9(2)(b) (ii), s 9(2)(f) (iv)	OVERALL PROGRESS (%)	% SPEND TO DATE	PREVIOUS MONTH OVERALL RAG STATUS	CURRENT MONTH OVERALL RAG STATUS	CURRENT MONTH SCHEDULE STATUS	CURRENT MONTH BUDGET STATUS	CURRENT MONTH SCOPE STATUS	REASON FOR CURRENT MONTH OVERALL RED RAG STATUS
10059	Northern	Counties Manukau	Core Infrastructure Upgrade	Phased upgrade of essential infrastructure at Middlemore Hospital, e.g., power, lifts, air-conditioning, medical gases, water, etc.	Dec-25	Aug-27	\$3.2 m	\$33.8 m		25%	9%	Red	Amber	Red	Amber	Green	N/A
10225	Northern	Counties Manukau	New Specialised Rehabilitation Centre (SRC)	Relocation of the Auckland Regional Spinal Unit from Counties Manukau's Otara campus at Middlemore Hospital to a new purpose built facility.	Jan-25	Feb-29	\$9.1 m	\$136.0 m		30%	7%	Red	Red	Red	Red	Amber	s 9(2)(b)(ii), s 9(2)(f)(iv), s 9(2)(j)
10230	Northern	Te Tai Tokerau Northland	Project Pihl Kaha - Whangarei Hospital Redevelopment	Replacement of a large section of the main hospital block to address building issues and increase capacity.	Aug-28	Feb-32	\$7.9 m	\$759.0 m		4%	1%	Red	Red	Amber	Red	Amber	s 9(2)(b)(ii), s 9(2)(f)(iv), s 9(2)(j)
10247	Northern	Waitematā	Waitematā Infrastructure Services Programme (ISP) Tranche 1B	Programme of remediation projects of critical plant and equipment to ensure compliance with relevant standards and legislation, and projects enabling and supporting campus resilience.	Aug-25	May-26	\$1.5 m	\$40.9 m		25%	4%	Green	Green	Green	Green	Green	N/A
10252	Te Manawa Taki	Hauora a Toi Bay of Plenty	Bay of Plenty Seismic Strengthening (Building 20 and Kitchen Refurbishment)	Structural upgrade of building to protect IL4 services (includes relocation of kitchen).	Mar-25	Dec-26	\$1.7 m	\$24.8 m		5%	7%	Amber	Amber	Red	Green	Green	N/A
30003	Te Manawa Taki	Hauora a Toi Bay of Plenty	Te Whare Maiangiangi Remediation and Expansion - Tauranga	New build of a 24 bed mental health and addiction service facility.	Oct-24	Jun-27	\$1.5 m	\$23.1 m		10%	6%	Green	Green	Amber	Green	Green	Mental Health Project
30032	Te Manawa Taki	Tairāwhiti	New Child and Youth Health Community Hub	Centralised location for a one stop shop providing services for children and youth.	TBC	TBC	\$0.4 m	\$5.0 m		50%	7%	Red	Red	Red	Red	Red	s 9(2)(b)(ii), s 9(2)(f)(iv), s 9(2)(j)
10226	Central	Capital, Coast & Hutt Valley	Nga Puna Waiora High Voltage Infrastructure Upgrades, Wellington Regional Hospital	Electrical upgrade, including supply to site and replacement of ageing generators.	Oct-25	Dec-27	\$9.4 m	\$25.0 m		38%	38%	Amber	Amber	Amber	Amber	Amber	N/A
10256	Central	Capital, Coast & Hutt Valley	Wellington Regional Hospital ED Refurbishment (Front of Whare)	Addresses seismic, configuration and capacity issues. Significant planning required so this will deliver first phase only.	Mar-26	May-30	\$6.5 m	\$40.0 m		4%	16%	Green	Green	Green	Green	Green	N/A
30016	Central	Capital, Coast & Hutt Valley	Maternity Ward and Neonatal Unit Upgrade	Facility redevelopment to improve care and outcomes for hapu mama, pepe and whanau.	Dec-24	Apr-27	\$3.4 m	\$9.5 m		36%	36%	Amber	Amber	Amber	Amber	Green	N/A
300151	Central	Capital, Coast & Hutt Valley	Acute Mental Health Unit Tranche 2 Main Works	Replacement of the Te Whare Ahuru Mental Health Unit.	Oct-24	Aug-27	\$0.0 m	\$80.0 m		45%	0%	Red	Red	Red	Red	Green	Mental Health Project: Following a peer review of the developed design and value engineering, there is a need for an additional \$10-15 million to deliver the project. Advice is being prepared.
30045	Central	Whanganui	Waimarino Health Centre Extension	Health Centre redevelopment to co-locate primary and community services.	Dec-24	Feb-26	\$0.2 m	\$3.3 m		10%	5%	Amber	Amber	Amber	Amber	Amber	N/A
10243	Te Waipounamu	Nelson Marlborough	Project Whakatapuranga (Nelson Hospital Redevelopment)	Design and construction of a new Acute Services Building and refurbishment of existing clinical buildings across the campus to address seismic issues and critical services infrastructure.	Dec-26	Dec-31	\$2.8 m	\$73.0 m		18%	4%	Green	Green	Green	Green	Green	N/A
10261	Te Waipounamu	Southern	Dunedin Hospital Sterile Services Unit (SSU)	Development of a temporary facility for sterile services unit at Dunedin hospital that will operate for a period of up to five years until a permanent facility is established in the New Dunedin Hospital Inpatient Building (currently expected to go live in 2030).	Feb-25	Apr-26	\$1.3 m	\$14.0 m		3%	9%	Green	Green	Amber	Green	Green	N/A
100251	Te Waipounamu	Southern	New Dunedin Hospital (Inpatient Building)	New Dunedin Hospital campus built across the ex Cadbury and Wilson blocks in central Dunedin to replace hospital services currently provided in the Clinical Services Block, Ward Block (acute clinical services, birthing, inpatient units, clinical and non-clinical support services and ambulatory services) and Energy Centre. Includes professional services, infrastructure works and land purchases.	TBC	Nov-29	\$280.4 m	\$1538.3 m		12%	18%	Red	Red	Red	Red	Amber	s 9(2)(b)(ii), s 9(2)(j)
							\$329.3 m	\$2,805.8 m									

DELIVER	ID	REGION	LOCATION/CAMPUS	PROJECT NAME	PROJECT DESCRIPTION	FORECAST CONSTRUCTION COMPLETION	SPEND TO DATE	TOTAL FUNDING APPROVED	s 9(2)(b)(ii), s 9(2)(f)(iv)	OVERALL PROGRESS (%)	% SPEND TO DATE	PREVIOUS MONTH OVERALL RAG STATUS	CURRENT MONTH OVERALL RAG STATUS	CURRENT MONTH SCHEDULE STATUS	CURRENT MONTH BUDGET STATUS	CURRENT MONTH SCOPE STATUS	REASON FOR CURRENT MONTH OVERALL RED RAG STATUS
	10045	Northern	Counties Manukau	Acute Radiology Unit Relocation, Middlemore Hospital	Relocate existing radiology department from earthquake-prone Galbraith Building to Harley Gray Building.	Mar-26	\$9.9 m	\$44.5 m		82%	22%	Green	Green	Amber	Green	Green	N/A
10209	Northern	Counties Manukau	Grow Manukau at Manukau Health Park	Critical expansion of capacity at Manukau Health Park with supporting infrastructure, including outpatients, theatres, renal, radiology, integrated breast care and more.	Nov-25	\$178.3 m	\$316.8 m		55%	56%	Red	Red	Red	Amber	Amber	s 9(2)(b)(ii), s 9(2)(j)	
10210	Northern	Counties Manukau	Kidz First and McIndoe Building Recladding, Middlemore Hospital	Year 2 of Stage 2 of the recladding programme to address leaky building and cladding issues.	Dec-27	\$2.0 m	\$41.9 m		24%	5%	Green	Green	Red	Green	Green	N/A	
102101	Northern	Counties Manukau	Manukau Elective Surgical Hospital Building Recladding, Manukau Health Park	Year 2 of Stage 2 of the recladding programme to address leaky building and cladding issues.	Apr-26	\$5.0 m	\$25.1 m		30%	20%	Green	Green	Green	Green	Green	N/A	
10068	Northern	Te Tai Tokerau Northland	Regional Collaborative Community Care (RCCC)	Implement a new regional platform to support an integrated network of primary, community and hospital-based care.	Mar-25	\$12.0 m	\$17.1 m		86%	70%	Amber	Amber	Green	Green	Green	N/A	
10227	Northern	Te Tai Tokerau Northland	Regional Network Remediation	Replacement of 826 end-of-life network devices.	Nov-25	\$9.2 m	\$12.4 m		82%	74%	Amber	Amber	Green	Green	Green	N/A	
30025	Northern	Te Tai Tokerau Northland	New Community Mental Health Facility, Manaia House	Purchase and fit-out of a building in Whangārei to co-locate and integrate community-based mental health and addiction services.	Feb-25	\$21.5 m	\$21.6 m		70%	99%	Green	Green	Green	Green	Green	Mental Health Project	
102116	Northern	Te Tai Tokerau Northland	Radiation Oncology Project	New radiation oncology facility and redevelopment of the Jim Carney Cancer Centre.	Feb-26	\$17.2 m	\$60.9 m		76%	28%	Green	Green	Green	Green	Green	N/A	
10001	Northern	Te Toka Tumai Auckland	Facilities Infrastructure Remediation Programme - Tranche 1	Remediation of urgent infrastructure at Auckland City Hospital and Greenlane Clinical Centre.	Oct-25	\$205.6 m	\$303.8 m		83%	68%	Green	Green	Green	Green	Green	N/A	
10056	Northern	Te Toka Tumai Auckland	Facilities Infrastructure Remediation Programme - Tranche 2	Building Resilience - New central plant, tunnels and future integration at Auckland City Hospital and Greenlane.	Dec-25	\$238.4 m	\$367.1 m		82%	65%	Green	Green	Green	Green	Green	N/A	
30002	Northern	Te Toka Tumai Auckland	Starship Paediatric Intensive Care Unit (PICU) Bed Expansion and Atrium Redevelopment	Expansion of PICU to create an additional 10 beds in the current non-clinical area, and the development of atrium and public spaces on levels two and three in Starship Hospital to accommodate new public spaces, medical day stay and displaced PICU staff.	Jan-26	\$27.9 m	\$48.0 m		56%	58%	Green	Green	Green	Green	Green	N/A	
30026	Northern	Te Tai Tokerau Northland	Kaitiaki Hospital Weathertightness Remediation	Weatherproofing to extend building lifespan.	May-26	\$0.4 m	\$12.9 m		5%	3%	Green	Green	Green	Green	Green	N/A	
10050	Northern	Waitematā	E Tū Wairua Hinengaro - Forensic Psychiatric Services Facilities Replacement, Mason Clinic, Auckland	Replacement of four units and 60 inpatient beds at the Mason Clinic in Auckland (includes Tranches 1A and 1B).	Nov-25	\$106.3 m	\$192.8 m		55%	55%	Green	Green	Green	Green	Green	Mental Health Project	
10204	Northern	Waitematā	Manaaki Hōhono - Construction of Inpatient ward and ICU, Waitākere Hospital	Increasing capacity at Waitākere Hospital with a new build comprising a 30-bed inpatient ward and an 8-bed ICU (with 6 ICU beds initially fitted out), with future-proofing for additional clinical space.	Aug-26	\$26.9 m	\$96.4 m		47%	28%	Green	Green	Green	Green	Green	N/A	
10238	Northern	Waitematā	Construction of Waitākere Primary Birthing Unit	Construction of a 970sqm primary birthing facility, which includes six birthing/postnatal suites, to meet the urgent demand for maternity services in the West Auckland area.	Dec-26	\$1.9 m	\$12.3 m		30%	16%	Red	Red	Red	Red	Amber	s 9(2)(b)(ii), s 9(2)(j)	
10241	Northern	Waitematā	Waitākere - Electrical Infrastructure Upgrade	Upgrade to critical elements of electrical infrastructure at Waitākere Hospital.	Dec-25	\$1.1 m	\$7.2 m		45%	15%	Green	Green	Green	Amber	Green		
10075	Te Manawa Taki	Lakes	Mauri Ora - Mental Health and Addictions Inpatient Facility Replacement	Replacement and capacity expansion of current mental health facility due to age (40+ years), life-expired (eg water ingress, electrical infrastructure issues) and clinically inappropriate and too small. Two additional beds on completion and four more available in the future.	Sep-25	\$22.4 m	\$50.0 m		65%	45%	Amber	Amber	Amber	Amber	Green	Mental Health Project	
10207	Te Manawa Taki	Tairāwhiti	Acute Mental Health and Addictions Facility (Te Whare Awhiora)	Upgrade of Mental Health Facility to accommodate additional detox capabilities.	Feb-25	\$28.6 m	\$31.1 m		98%	92%	Amber	Amber	Red	Amber	Green	Mental Health Project	
10258	Te Manawa Taki	Tairāwhiti	Generator and Electrical Upgrade and Electrical Supply to Site	Electrical upgrade, including supply to site and replacement of ageing generators, replacement of coal boilers	Oct-25	\$1.3 m	\$25.0 m		15%	5%	Amber	Amber	Red	Green	Green	N/A	

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								OVERALL PROGRESS (%)	% SPEND TO DATE	PREVIOUS MONTH OVERALL RAG STATUS	CURRENT MONTH OVERALL RAG STATUS	CURRENT MONTH SCHEDULE STATUS	CURRENT MONTH BUDGET STATUS	CURRENT MONTH SCOPE STATUS	REASON FOR CURRENT MONTH OVERALL RED RAG STATUS
10079	Te Manawa Taki	Taranaki	Taranaki Base Hospital Redevelopment - Project Maunga - Stage 2	This is Stage 2 of a 3 Stage inpatient building programme. Stage 1 completed in 2014. Recent seismic assessment informed the DHB had 5 Earthquake Prone Buildings (IL4 <34%) + 4 tunnels carrying essential services - all currently housing key clinical services (ED, ICU/HDU/CCU, Radiology, Renal, Pathology Lab, Maternity services). Further the buildings are aged and not fit for purpose - a few exceeding > 55 years. New building housing core clinical services including ED, radiology, laboratory, maternity services, neonatal and ICU (incorporating High Dependency Unit).	Oct-25	\$330.4 m	\$403.5 m	72%	82%	Red	Red	Red	Red	Green	Review of the forecast and cost risks indicates an increase of \$42.5 million to the cost to complete. An additional funding request is expected to go to Ministers later this year.
30033	Te Manawa Taki	Taranaki	Te Puna Waiora Mental Health Facility and Te Puna Wai Katea (Tukapa House)	Refurbish and upgrade of mental health facility.	May-25	\$5.5 m	\$9.0 m	50%	61%	Green	Amber	Green	Red	Green	Mental Health Project
102117	Te Manawa Taki	Taranaki	Linear Accelerators	Replacement of Linac and Bunker as part of regional services.	Oct-25	\$27.5 m	\$56.1 m	56%	49%	Amber	Amber	Amber	Amber	Green	N/A
10073	Te Manawa Taki	Waikato	Adult Mental Health Facility - Tranche 1	Replacement of the Acute Adult Mental Health facility (Tranche 1). Consideration for satellite facilities and expansion of forensics, within 3 tranches will be considered in future prioritisation processes. Replacement and capacity expansion (four additional beds proposed).	Jul-26	\$55.9 m	\$175.6 m	67%	32%	Amber	Amber	Green	Amber	Green	Mental Health Project
10240	Central	Capital, Coast & Hutt Valley	Renewal of Vertical Transport (Lifts) - Tranche 2	Renewal of failing lifts in seven buildings across Wellington Regional Hospital.	Jul-25	\$3.9 m	\$5.8 m	90%	67%	Green	Green	Green	Green	Green	N/A
10255	Central	Capital, Coast & Hutt Valley	Copper Pipes Tranche 2	Lifts, copper pipes, seismic and other remediation. Programme exceeds this amount. Phasing to be determined. Programme business case has been completed for lifts element but further work required to scope the remaining remediation elements. Funding is for first tranche only.	Dec-26	\$37.7 m	\$51.8 m	72%	73%	Amber	Amber	Amber	Amber	Green	N/A
10260	Central	Capital, Coast & Hutt Valley	Interventional Radiology Unit Upgrade - Phase 3, Wellington Regional Hospital	Refurbishment of the existing Interventional Radiology Unit at Wellington Regional Hospital.	Jun-26	\$4.7 m	\$20.9 m	23%	23%	Red	Amber	Amber	Green	Green	N/A
10263	Central	Capital, Coast & Hutt Valley	High Dependency Unit, Wellington Regional Hospital	Construction of a new high dependency unit (HDU) with capacity for 12 beds.	Dec-24	\$5.8 m	\$15.3 m	86%	38%	Amber	Green	Green	Green	Green	N/A
30015	Central	Capital, Coast & Hutt Valley	Acute Mental Health Unit Tranche 1 - Enabling Works	Enabling works for the replacement of the Hutt Valley Te Whare Ahuru Mental Health Unit which involves the demolition of the existing Pilmuir and Kowhai Houses.	Dec-24	\$9.2 m	\$8.0 m	90%	115%	Red	Red	Red	Red	Green	Mental Health Project Enabling works schedule is at risk due to unknown items arising from the age of infrastructure. Budget is at risk due to discovery of asbestos containing material in separation walls, and extra risers and tree removal. A further \$605,000 is required for remedial works from Tranche 2 contingency.
10208	Central	Te Matau a Māui Hawke's Bay	Radiology Facilities Redevelopment, Hawke's Bay Hospital	Refurbishment of Radiology Buildings.	Mar-27	\$3.8 m	\$29.3 m	50%	13%	Red	Red	Red	Red	Amber	The cost estimate is now \$5.1 million above the original budget and is planned to be funded from baseline depreciation. The business case was finalised and submitted to Ministers in December 2024. Additional funding has been approved. RAG status will change next month.
10218	Central	Te Matau a Māui Hawke's Bay	Surgical Services Expansion Project (SSEP), Hawke's Bay Hospital	Bringing the previously shelled theatre eight online, expanding the post anaesthesia care unit (PACU), and minor modifications to the central sterile services department (CSSD).	Jan-25	\$18.3 m	\$18.8 m	85%	97%	Red	Red	Red	Red	Red	Additional funding is required for the plant room fire cell works. Late design decisions are also causing schedule delays. A Change Request is pending. s 9(2)(b)(ii)
30013	Central	Te Matau a Māui Hawke's Bay	Procedure Rooms Upgrade, Hawke's Bay Hospital	The proposed scope is to finalise the construction on a third procedure room and completion of some minor works to support the improved operation of the unit. This will result in three Endoscopy Procedure Rooms for Hawke's Bay Hospital.	Jun-25	\$1.7 m	\$3.0 m	45%	57%	Red	Red	Red	Red	Red	A change request was submitted in 2023 but was not actioned. The project is undertaking an updated cost estimate and a scope change request will need to be submitted to Ministers for consideration. ON HOLD
30014	Central	Te Matau a Māui Hawke's Bay	Main Electrical Supply Upgrade	Replacement the DHB's aging main electrical switchboards in hospital buildings.	Jan-25	\$3.7 m	\$4.0 m	95%	92%	Amber	Amber	Amber	Green	Green	N/A
10020	Central	Te Pae Hauora o Ruahine o Taranaki MidCentral	Acute Adult Mental Health Facility, Palmerston North Hospital	New build of Acute Adult Mental Health facility currently on the main campus, due to the physical environment and design having been identified as detrimental to healthcare and safety.	May-25	\$43.2 m	\$66.6 m	75%	65%	Amber	Amber	Amber	Green	Green	Mental Health Project
10257	Central	Te Pae Hauora o Ruahine o Taranaki MidCentral	Critical Infrastructure Interim Works, Palmerston North Hospital	This is Phase 2 of the Electrical Systems Strategy and comprises the replacement of the Low Voltage Substation 1 together with the associated essential services cables and installation of a new high voltage and LV substation 6 to support both the Acute Mental Health Unit and other site developments.	Dec-25	\$11.1 m	\$29.5 m	29%	37%	Amber	Amber	Green	Green	Green	N/A
30020	Te Waipounamu	Nelson Marlborough	Nelson Hospital ED Reconfiguration	An extension to Nelson ED to support the current and increasing ED attendances until a new ED is completed as part of the broader hospital redevelopment.	Mar-26	\$1.4 m	\$10.6 m	52%	13%	Green	Green	Green	Green	Green	N/A

DELIVER

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	30021	Te Waipounamu	Nelson Marlborough	Upgrade of Mental Health Inpatient Unit (Wahi Oranga)	Funding to support the DHB to reconfigure services and deliver more modern patient centred care. The acute area, nursing station and entrance will be refurbished, improving safety and client engagement.	Feb-25	\$5.6 m	\$6.5 m	80%	86%	Red	Amber	Green	Amber	Green	Mental Health Project
	30024	Te Waipounamu	Nelson Marlborough	Wairau Boilers	Replacement of boilers with an energy efficient, sustainable option.	Jan-25	\$7.5 m	\$8.1 m	97%	93%	Amber	Amber	Amber	Green	Amber	N/A
	10025	Te Waipounamu	Southern	New Dunedin Hospital (Outpatient Building)	New build 15,000m2 Outpatient Building complete with four theatres, as part of wider New Dunedin Hospital. Outpatient be completed first so that local operating theatre capacity restraint is reduced.	Jul-26	\$199.3 m	\$341.7 m	56%	58%	Amber	Amber	Green	Amber	Green	N/A
	10026	Te Waipounamu	Southern	Keeping the Lights on - Stage 2 (Dunedin Hospital Transition Programme - Maintenance) (Critical Infrastructure Works)	Essential maintenance projects to maintain services until completion of the new Dunedin Hospital development.	Dec-25	\$6.2 m	\$23.6 m	30%	26%	Red	Red	Red	Green	Red	s 9(2)(b)(ii)
	10027	Te Waipounamu	Southern	Urgent Interim Works - Deferred Main, Gastroenterology, Audiology, ICU	Redevelopment of gastroenterology, audiology and ICU facilities, and a deferred maintenance programme at Dunedin Hospital.	Mar-25	\$31.2 m	\$32.6 m	97%	96%	Green	Green	Green	Green	Green	N/A
	30030	Te Waipounamu	Southern	Rural Primary Birthing Units in Central Otago	Additional facility required due to rapid and sustained population growth in Central Otago.	Nov-26	\$6.1 m	\$11.0 m	55%	56%	Amber	Amber	Amber	Green	Amber	N/A
	10112	Te Waipounamu	Te Tai o Poutini West Coast	Te Rau Kawakawa Buller Integrated Family Health Centre (IFHC)	Development of Buller Integrated Family Health Centre in Westport.	Aug-25	\$20.9 m	\$27.3 m	86%	77%	Green	Green	Amber	Green	Green	N/A
	30041	Te Waipounamu	Te Tai o Poutini West Coast	Mental Health Unit	A new purpose-built, resilient facility to provide a modern, therapeutic environment and enable contemporary models of care.	Jul-26	\$3.3 m	\$26.3 m	42%	13%	Green	Green	Green	Green	Green	Mental Health Project
	10007	Te Waipounamu	Waitaha Canterbury	Christchurch Hospital Redevelopment, Tower 3	The objective of the project is to provide a new ward tower to the existing IL4 Waipapa building (formerly Acute Services Building) to provide provision for 160 bed spaces across five ward (32 bed wards). The project has approval to fit out two of the wards currently to provide 64 beds, with the remaining three to be constructed as shell floors.	Jan-26	\$84.9 m	\$183.5 m	60%	46%	Amber	Amber	Red	Amber	Green	N/A
10220	Te Waipounamu	Waitaha Canterbury	Compliance Works Programme	Compliance works for the Christchurch Hospital Main Campus. This includes structural strengthening, passive fire compliance works, structural upgrades.	Jun-26	\$38.9 m	\$76.9 m	68%	51%	Green	Green	Green	Green	Green	N/A	
10232	Te Waipounamu	Waitaha Canterbury	Hillmorton Acute Adult Facility	The project is to deliver an adult inpatient mental health facility and supporting infrastructure for the first stage of the redevelopment of the Hillmorton campus.	Sep-27	\$14.8 m	\$129.3 m	38%	11%	Red	Red	Red	Red	Green	Mental Health Project: Increased costs stem from greater anti-ligature requirements for the enabling works, pandemic airflow requirements post-business case, increased body protection requirements, and increased water storage capacity needs. A Change Request for \$5.1 million is pending while a Registration of Interest has gone to market.	
10246	Te Waipounamu	Waitaha Canterbury	Christchurch Hospital Endoscopy Expansion	Fit out of four new procedure rooms, construction of two new procedure rooms, and the refurbishment of two existing procedure rooms to provide additional capacity within the endoscopy unit at Christchurch Hospital.	Aug-25	\$2.1 m	\$11.4 m	28%	19%	Red	Red	Amber	Red	Amber	s 9(2)(b)(ii), s 9(2)(f)(iv), s 9(2)(j)	
10259	Te Waipounamu	Waitaha Canterbury	Child, Adolescent and Family Relocation	Fit-out of the Hillmorton Laundry space to provide a clinically appropriate and economical accommodation solution for the consolidation of Child, Adolescent and Family outpatient service.	Feb-25	\$12.3 m	\$14.8 m	96%	83%	Green	Green	Green	Green	Green	N/A	
							\$1,912.6 m	\$3,487.7 m								

s 9(2)(b)
(ii), s 9(2)
(f)(iv)

s 9(2)(b)(ii)

s 9(2)(b)(ii), s 9(2)(f)(iv), s 9(2)(j)