

# Meeting Briefing

## Beca

<b>Sent to MO:</b>	2 October 2025	<b>Reference</b>	HNZ00095424
<b>To:</b>	Hon Simeon Brown, Minister of Health		
<b>From:</b>	Bevan McKenzie, Chief Financial Officer		
<b>Copy to:</b>	n/a		
<b>Security level:</b>	In Confidence	<b>Priority</b>	Routine
<b>Consulted:</b>	n/a		
<b>Proactive Release:</b>	This title is proposed by Health NZ for proactive release		

### Contact for further discussion

Name	Position	Phone	1st contact
Aaron Matthews	Head of Infrastructure Planning and Investment		x
Stacey Marsh	Head of Infrastructure Asset Management		
Bevan McKenzie	Chief Financial Officer		

### Attachments

Appendix 1: Beca letter

Appendix 2: Biographies of attendees

## About the meeting

<b>Purpose</b>	You are meeting with the Beca Group Ltd to discuss their experience delivering health sector projects in New Zealand and Australia and their potential to contribute to delivery of the Health Infrastructure Plan (HIP).
<b>Date</b>	Thursday, 16 October 2025
<b>Time</b>	4.10pm – 4.30pm
<b>Venue</b>	The Beehive, Wellington
<b>Attendees</b>	Andrea Rickhard, Managing Director - New Zealand, Beca Group Ltd Mark Spencer, Group Director Built Form, Beca Group Ltd [biographies are included in <a href="#">Appendix 2</a> ]
<b>Health New Zealand   Te Whatu Ora officials</b>	Aaron Matthews, Head of Infrastructure Planning and Investment Stacey Marsh, Head of Infrastructure Asset Management
<b>Media</b>	No media are expected
<b>Talking points</b>	

## Background and context

1. This meeting briefing provides information to support your meeting with Beca, one of New Zealand's largest professional services and engineering firms with a significant presence across health and infrastructure projects. Beyond health, Beca is active in the education sector, designing and managing expansion projects for schools and tertiary institutions across New Zealand, Australia, and Singapore.
2. Andrea Rickard (Managing Director - New Zealand) and Mark Spencer (Group Director Built Form) requested this meeting in July 2025 to share how Beca's experience and innovation could improve outcomes for health infrastructure [refer [Appendix 1](#)].

3. Health New Zealand | Te Whata Ora (Health NZ) has a long-term commercial relationship with Beca across multiple regions and a wide range of project types. [REDACTED]

This spend covered services such as building services design, seismic and structural engineering advice, building fit-outs, consultancy support for capital projects, and specialist advisory work.

4. Beca has supported Health NZ on a wide range of projects nationally, including seismic restraint design and lift engineering advice at Wellington Regional Hospital, building services consultancy on the Sir Mark Dunajtschik Mental Health Centre (Wellington), and support to the Waitematā Infrastructure Services Programme to progress a Budget 2026 initiative. They are also represented on the Enterprise Panel in Te Manawa Taki for building services in Bay of Plenty and Tairāwhiti. Beca also contributed to earlier phases of the New Dunedin Hospital project and has supported national programmes such as the Facilities Infrastructure Remediation Programme (FIRP).

5. [REDACTED]

6. [REDACTED]

7. [REDACTED]

8. [REDACTED]

9. For this meeting, Beca is likely to seek an indication of how their services and innovations could align with Health NZ's pipeline of projects under the Health Infrastructure Plan (HIP).

## Matters for discussion

### Health Infrastructure Plan

10. The HIP, approved by Cabinet in March 2025, sets out a \$20 billion pipeline of investment over the next 10 years to modernise New Zealand's health estate. It introduces the "Building Hospitals Better" strategy, shifting delivery from single, large-scale projects to staged redevelopments that can be delivered faster, at lower risk, and with greater value for money.

11. The HIP is supported by new procurement arrangements, including the Major Project Delivery Partners Panel and Design and Technical Advisory consortia. These long-term partnerships are intended to improve programme certainty, strengthen supply chains, and embed standardisation across projects.

12. [Redacted]

**National Asset Management Strategy**

13. The National Asset Management Strategy (NAMS), released in 2025, provides the framework for managing Health NZ’s estate of more than 1,200 buildings across 86 campuses, with an average age of 47 years. It addresses seismic resilience, ageing infrastructure, and safety risks, and sets national standards for condition assessments, criticality frameworks, levels of service, and investment planning.

14. NAMS underpins the HIP by ensuring that investment decisions are based on robust asset information and consistent national practices. It also enables prioritisation of remediation works, such as seismic strengthening, passive fire protection, and replacement of critical building services.

15. [Redacted]

**Collaboration**

16. Health NZ has engaged Beca on a variety of past and current projects, including building services, fire engineering, seismic advice, and condition assessments across several regions. There remain opportunities for further collaboration in areas such as advisory, asset management, and design support. Any such engagement would continue to be managed through Health NZ’s established panel arrangements and procurement processes.

## Appendix 1: Beca letter

Attached seperetly

## Appendix 2: Biographies of attendees



**Andrea Rickard: Managing Director, New Zealand, Beca Group Ltd**

Andrea Rickard is Managing Director of Beca's New Zealand business. She has more than 25 years of experience in strategic advisory and assurance, planning and delivery of major infrastructure projects in transport, utilities and community infrastructure. Andrea has held previous senior roles including General Manager of Beca's Transport and Infrastructure business. Her experience spans transport, water, and health sectors, with a strong focus on partnering with government to deliver large-scale projects.



**Mark Spencer: Group Director, Built Form, Beca Group Ltd**

Mark Spencer is Group Director for Beca's Built Form business, responsible for architecture, engineering, and project management services across complex building and health infrastructure projects. A Chartered Structural Engineer with more than 30 years' experience, he has led multi-disciplinary teams on major developments in New Zealand and overseas, including Macau Tower and Auckland University of Technology's WG Precinct Development.



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24 July 2025

**Hon Simeon Brown**

**Health Minister**

Parliament Buildings

Wellington 6160

Via email: [s.brown@ministers.govt.nz](mailto:s.brown@ministers.govt.nz)

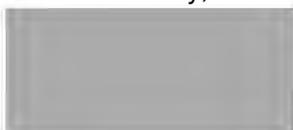
Dear Minister Brown,

I am reaching out to request a meeting because Beca has ideas and insights that we believe could make a real difference in delivering on New Zealand's health infrastructure priorities. We would appreciate the opportunity to meet and share how Beca's experience and innovative thinking can help accelerate progress and achieve better outcomes for our communities.

With decades of experience partnering on hospital developments, healthcare facility planning, and asset management strategies, Beca has a deep understanding of what it takes to build resilient, future proofed health systems. This experience is in New Zealand and offshore, with the delivery of some significant hospital and healthcare facilities in Singapore in particular. Our work spans strategic health planning, proprietary design solutions, and data-driven asset management, aimed at creating infrastructure that enhances patient care and supports clinical excellence.

Please let us know your availability for a meeting at your convenience with our Group Director of Built Form Mark Spencer and I. We look forward to hearing from your office.

Yours sincerely,



**Andrea Rickard**

Managing Director – New Zealand

on behalf of

**Beca Group Limited**

[Click here to enter text.](#)

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everyday  
better.**